

# Chapter 8

## **Model Risk**

## Questions - 3



#### Definition

Risk Model Types

Effective Governance of Risk Modelling

Framework Policies and Procedures Effectiveness

Overview of Model Risk



## **Model risk**

Model refers to any **method or approach** in which statistical, economic, financial techniques and assumptions are used to transform input data into **quantitative estimates**.





### The Benefits of Modelling

Models that represent the important aspects of real-world entities in a **simplified form** can be helpful

A risk model that enables an unclear and complicated reality to be represented in a way that enables sound investment decisions can be a source of real competitive advantage.

Models can facilitate results that have greater accuracy, and easier repeatability.





## The Limitations of Modelling

The shape of any underlying distribution used by the model

The state of the **business environment** at the point when the model was designed

The relationship between the **past and the future** 



## Some Commonly Used Models

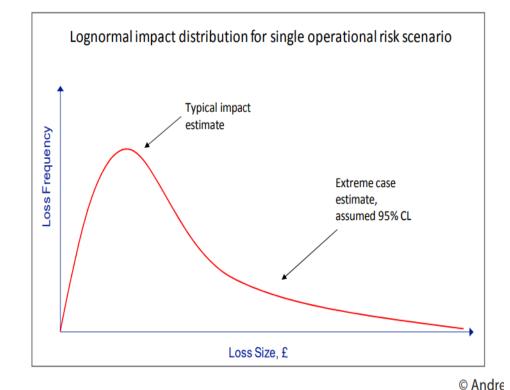
#### **Operational Risk Scenario Modelling**

Risk workshops are held with senior risk and business personnel to ensure good quality model inputs.

The workshop outputs capture, among other things, estimates for each scenario of:

- The frequency with which such a scenario might occur
- The typical loss were it to occur
- The severity of the loss that could occur in an extreme case

#### Lognormal Impact Distribution for Single Operational Risk Scenario



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The simulation considers the impact estimates separately from the frequency estimates

## Deriving the Likelihood of Occurrence

 To determine the likelihood of each scenario occurring on any iteration ('year'), a distribution algorithm called the Poisson distribution is commonly used.

## Deriving the Impacts

- Using the impact values estimated during the scenario workshops, a lognormal curve is plotted for the impact distribution of each scenario.
- The curve is then used to select a random impact each time the scenario occurs.



#### Credit Risk Modelling: Credit VaR

An example of credit risk modelling is the attempt to predict the value of a bond in one year's time according to its probability of moving from one credit rating to another.

### Liquidity Risk Modelling: Liquidityat-Risk (LaR)

VaR can also be used to estimate the likelihood of liquidity shortages within a firm.

#### Market Risk Modelling: Market VaR

Market VaR is a widely used measure that, in simple terms, expresses the maximum market loss that can occur with a specified confidence over a specified period.



## What is VaR & LaR ?

- A. Value at Risk , Liquidity at Risk
- B. Value of Return , Liquidity at Rate
- C. Value at Return , Liquidity at Rate
- D. Value of Rate , Liquidity at Risk





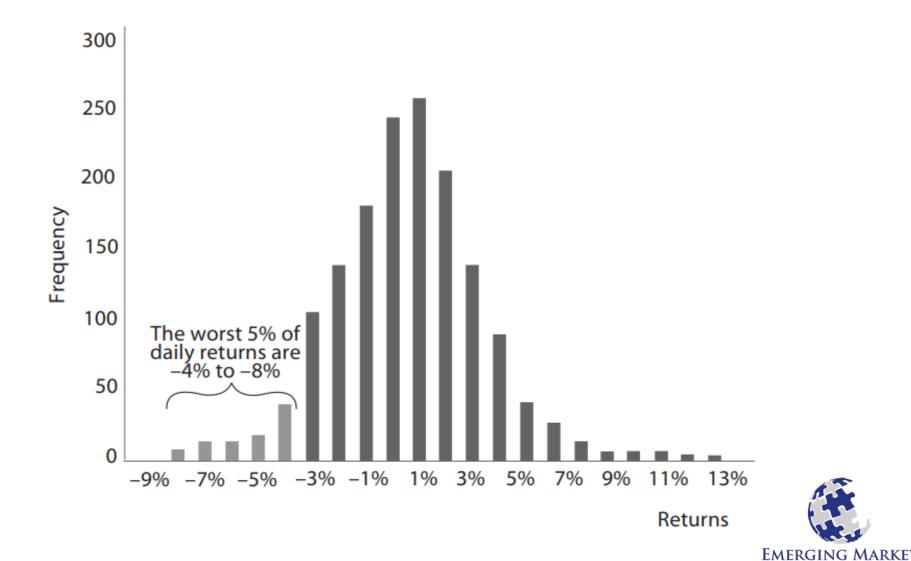
**Identify the risk** factors that affect the returns of the

portfolio

Select a sample of actual historic risk factor changes over a given period of time Apply each of those daily changes to the current value of each risk factor, List out all the resulting portfolio values. Assuming 95% VAR, identify the value at the 5<sup>th</sup> percentile



#### **VaR: The Historical Simulation Approach**



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## Effective Governance of Risk Modelling – Framework

#### The Roles and Responsibilities of Different Parts of the Organisation Board of Directors and Senior Management

Duties of senior management include:

- Establishing adequate policies and procedures.
- Assigning competent staff with clear model **ownership established**.
- Overseeing model development and implementation
- Establishing model risk controls

• Recognising the potential need for the creation of provisions for trades where the model is known to have limited capability to fully represent reality.



## The Roles and Responsibilities of Departments of the Organisation

# Internal Audit

 A firm's internal audit function should assess the overall effectiveness of the model risk management framework, including the framework's ability to address model risk for individual models and in the aggregate.

# External Resources

 The firm should specify the activities to be conducted in a clearly written and agreed-upon scope of work when external resources are used



## Policies, Procedures and Documentation

All aspects of model risk management should be covered by the policies such as

- Model risk definition
- Assessment of model risk
- Acceptable practices for model development, implementation and use
- Appropriate model validation activities
- Governance and controls over the model risk management process.

